Faculty Performance Expectations BIOLOGY

Professional faculty members will be measured against the expectations listed under teaching and service (see section 5.224 and 5.226). Professorial faculty members will be measured against the expectations listed under teaching, scholarship and service (see sections 5.224-5.226).

All faculty members should be making progress toward performing at the preferred level in each of the areas applicable to their appointment. The acceptable level describes the minimum performance expected for continued employment. Note: unacceptable performance is defined as below an acceptable level and may require a plan for correction (see 5.370).

The preferred level describes the average or typical performance level for a faculty member making good progress toward final promotion. The exceptional level would characterize and recognize faculty who demonstrated significant achievements, well beyond the preferred level.

All faculty members must have the educational background required and have completed the required years in rank prior to the effective date of promotion or the required years of service prior to the date of awarding of tenure or a three-year extendable appointment (see section 5.223).

In addition, the faculty member's performance portfolio must be reviewed and demonstrate that there are sufficient contributions in each of the areas appropriate to the faculty member's appointment. Faculty must meet or exceed the acceptable performance level in each area applicable to their appointment. The number of areas required to exceed the acceptable level gradually increases (see table below) until all areas must be at the preferred level for final promotion (Senior Instructor 2 or Full Professor). Note: exceptional performance is not expected, nor required for promotion to any rank, however faculty members may elect to replace preferred performance in two areas with acceptable performance in one area and exceptional performance in the other.

Minimum Promotion and Tenure Performance Requirements

	Min Acceptable	Min Preferred	Min Exceptional
SR Instructor 1 (3 year extendable appt.)	1	1	
SR Instructor 2		OR	
Associate	1 2	1	1
Tenure	2	OR	1
Professor	1	3 — OR — 1	1

In reviewing the characteristics at each level, no faculty member will exactly fit the description in any one column. The evaluation goal is to identify the column that best describes an individual faculty member's performance in this area.

Teaching Performance Levels

Acceptable	Preferred	Exceptional
Student evaluations	Student evaluations	Student evaluations
• Rate instructor's teaching	• Rate instructor's teaching	• Rate the instructor's teaching
effectiveness "very good" or higher	effectiveness at or near	effectiveness well into the
(see section 5.260)	"outstanding" (see section 5.260)	"outstanding" category (see section 5.260)
Classroom Instruction	Classroom Instruction	
 Evidence of a commitment to 	• Evidence of a commitment to	Classroom Instruction
improve instruction, such as	improve instruction (see acceptable	 Recognized by colleagues as a
 Professional development activities 	column)	highly skilled and
that impacted instruction		knowledgeable instructor
 Work with colleagues that impacted 	Beyond evidence of effective	
instruction	practices (see acceptable column),	Models excellent teaching
	also shares successful and/or	
• Evidence of effective practices, such	innovative practices with colleagues	• Demonstrates attention and
as as		responsiveness to student needs
Reflection and self-improvement	Curricular Development	
• Engaging teaching methods	Beyond integrating courses into	Curricular Development (see
 Providing meaningful classroom experiences 	departmental programs (see	preferred column)
experiences	acceptable column), also is an effective partner in curricular and	Mentoring
Curricular Development	program design and delivery	• Significant student mentoring
• Integrates courses into departmental	program design and derivery	activities (either in quantity or
programs, such as	Mentoring	quality of work with students)
• Effectively prepares students for	Actively involved in some student	quanty of work with students)
subsequent courses	mentoring activities	Mentors colleagues to develop
 Effectively builds on students prior 		their instructional abilities
learning	Departmental Needs (see	(assessment, curricular design,
o Effectively addresses dept'l learning	acceptable column)	effective delivery, etc.)
outcomes		
		Departmental Needs (see
Departmental Needs		acceptable column)
• Cooperates with program faculty in		
meeting departmental loading needs		

[Department Expectations take the form of added bullets (solid circles) under any or all of the headings above as well as added bullets (open circles) under any or all of the existing bullets above.]

Service Performance Levels

Acceptable **Preferred Exceptional Departmental Service** (see **Departmental Service** (see **Departmental Service** Active participant in dept'l work: acceptable column) acceptable column) Advising students in dept'l programs; writing letters of **University/Professional Service** University/Professional Service recommendation; assisting at (see preferred column) University service on active preview days, registration committees (at least one and orientation activities; and committee every year under Leadership other advising related review, more if committee(s) is Recognized as a faculty activities not very active). Active service leader on campus Effective contributor on in professional organization or capacity may substitute for a his/her fair share of dept'l Served in multiple leadership committees University committee. roles Effectively carrying out his/her fair share of Effective partner in Significant accomplishments individual dept'l tasks accomplishing assignments at the institutional level as a faculty leader (either multiple University/Professional Service Leadership committees or taskforces, as Some activity beyond department Some documentable a program director, as a or program (e.g. serve on active accomplishment in a leadership department chair, or other University committee most years role at the departmental, significant leadership under review). Active service in institutional or professional responsibilities resulting in professional organization or level during period under multiple documentable capacity may substitute for a review (department chair, achievements that furthered University committee. program coordinator, faculty the institutional mission) program director, chair active committee, lead taskforce, significant individual task, etc.)

[Department Expectations take the form of added bullets (solid circles) under any or all of the headings above as well as added bullets (open circles) under any or all of the existing bullets above.]

Acceptable

Preferred

Exceptional

Originality

• Each scholarly achievement cited included some original content from this faculty member

Meaningfulness

- A combination of at least three scholarly achievements and/or activities were cited
- Must include at least one publication in a regionally or nationally recognized and refereed journal in biology, science education or related scientific field, or comparable scholarly publication
- Two additional achievements that demonstrate scholarly activity, which include but are not limited to:
 - an additional publication in a regionally or nationally recognized and refereed journal in biology, science education or related scientific field, or comparable scholarly publication
 - significant technical report (e.g., a report that receives some level of peer review and is used or cited by sponsoring agency or organization in management plans or other documents)
 - publication of a book, book chapter or monograph
 - publication of peer-reviewed instructional material that incorporates new and effective pedagogical methods or use of technology
 - presentation of research findings at regional, national, or international conferences, or other comparable professional or academic setting
- preparation and submission of grant proposals to pursue intra- or extramural funding

Review

• to include published articles that have been subjected to a rigorous peer review process; scholarly presentations the have been

Originality

• Each scholarly achievement cited included some original content from this faculty member

Meaningfulness

- A combination of at least five scholarly achievements and/or activities were cited
- Must include at least one publication in a regionally or nationally recognized and refereed journal in biology, science education or related scientific field, or comparable scholarly publication
- Four additional achievements that demonstrate scholarly activity (see list under Acceptable performance), which includes actively involving students in research and some scholarly activity (see second bullet under Acceptable:Meaningfulness performance)

Review

• to include published articles that have been subjected to a rigorous peer review process; scholarly presentations the have been subjected to review by conference program committee; technical reports that receive some level of review by agency personnel prior to final submission.

Dissemination

- Scholarly work published in journals with regional and/or national scope and distribution.
- Presentation of scholarly work at regional and/or national conferences.

Originality

 Each scholarly achievement cited included some original content from this faculty member

Meaningfulness

- A combination of at least six scholarly achievements and/or activities were cited
- Must include at least two publications in regionally or nationally recognized and refereed journals in biology, science education or related scientific field, or comparable scholarly publication
- Four additional achievements that demonstrate scholarly activity (see list under Acceptable performance), which includes actively involving students in research, having student co-authors on publications, reports, and presentations, and receiving extramural support to fund research and scholarly activity

Review

• to include published articles that have been subjected to a rigorous peer review process; scholarly presentations the have been subjected to review by conference program committee; technical reports that receive some level of review by agency personnel prior to final submission.

Dissemination

- Scholarly work published in journals with regional, national, and/or international scope and distribution.
- Presentation of scholarly work at regional, national, and/or international conferences.

subjected to review by conference program committee; technical reports that receive some level of review by agency personnel prior to final submission.	
 Dissemination Scholarly work published in journals with at least regional scope and distribution. Presentation of scholarly work at conferences of at least regional scope. 	